



Aug 12th, 2026



Disclaimer

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The presentation may contain forward-looking statements as defined in the Israeli Securities Law, 5728-1968. All forward-looking statements in this presentation are made based on the Company's current expectations, evaluations and forecasts, and actual results may differ materially from those anticipated, in whole or in part, as a result of different factors including, but not limited to, changes in market conditions and in the competitive and business environment, regulatory changes, currency fluctuations or the occurrence of one or more of the Company's risk factors. In addition, forward-looking forecasts and evaluations are based on information in the Company's possession while preparing the presentation. The Company does not undertake any obligation to update forward-looking forecasts and evaluations made herein to reflect events and/or circumstances that may occur after this presentation was prepared.

Financial data is rounded to NIS millions. Percentages changes were calculated on the basis of the exact figures in NIS thousands. Changes are on a YoY basis, unless indicated otherwise.

GAAP to Non-GAAP Reconciliations

In addition to reporting financial results in accordance with generally accepted accounting principles (GAAP), the Company provides Non-GAAP operating results which include the results of jointly controlled entities as if they were proportionately consolidated. Strauss Group has a number of jointly controlled companies: the Três Corações joint venture (*3corações*) - Brazil (a company jointly held by Strauss Group (50%) and by the São Miguel Group (50%) in Brazil), Strauss Frito-Lay Ltd. (a 50%/50% JV with PepsiCo Frito-Lay in Israel).

In addition, Non-GAAP figures exclude any share-based payments, mark to market of commodity hedging transactions as at end-of-period, certain other expenses or income and taxes referring to these adjustments and equity income/(loss) from incubator (The Kitchen Hub) activities and related tax effects from neutralizing these items, unless otherwise stated. When presenting growth % change without FX (Foreign Exchange) impact, it refers to: – Exclusion of translational impact of converting local currency results of International JVs and subsidiaries activities, into the Group's reporting currency (NIS).

Company Management believes that these measures provide investors with transparency by helping to illustrate the underlying financial and business trends relating to the Company's results of operations and financial position and comparability between current and prior periods. Management uses these measures to establish and monitor budgets and operational goals and to evaluate the performance of the Company. Please see the GAAP to non-GAAP reconciliation tables in the Company's MD&A Report for a full reconciliation of the Company's GAAP to non-GAAP results.

Strauss Group | Q2-2026 Summary

Record EBIT of NIS 363m, up 42% with EBIT margin of 12.6%, reflecting solid profitability in both Strauss Israel and Coffee Int'l

LFL sales declined 1.9% mainly due to lower coffee prices in Brazil (via *3corações*¹)

Net income to shareholders of NIS 195m, up 113% y-o-y, combined with substantial FCF improvement of NIS 239m y-o-y

Solid organic volume growth across all key business segments²

Focus on core brands growth by introducing innovative products (i.e., launch of plant-based yogurts)

Semi-annual dividend of NIS 180m announced, reflecting a dividend yield of ~2.7% on an annual basis



Group Q2 & H1-2026 Financial Highlights

| NIS m; Non-GAAP

	Q2-2026	Q2-2025	% change	% change w/o FX impact ¹	H1-2026	H1-2025	% change	% change w/o FX impact ¹
Net Sales ¹	2,867	3,073	-6.7%	-1.9%	5,868	6,063	-3.2%	0.3%
Gross profit	986	868	13.6%	17.6%	1,943	1,649	17.9%	20.9%
Gross Margin	34.4%	28.3%			33.1%	27.2%		
EBIT	363	255	41.9%	47.3%	679	444	52.9%	57.5%
EBIT Margin	12.6%	8.3%			11.6%	7.3%		
Net income ²	195	90	113.3%	126.4%	376	171	119.3%	129.6%
Net Margin	6.8%	3.0%			6.4%	2.8%		
EBITDA	472	359	31.7%	36.4%	895	649	37.9%	41.6%
EBITDA Margin	16.4%	11.7%			15.2%	10.7%		
FCF	150	- 89			104	- 584		

¹ FX (foreign exchange) – Excluding translational impact of converting local currency results of Int'l JVs and subsidiaries, into the Group's reporting currency (NIS).

² Net income attributable to shareholders of the Company.

Strauss Israel Highlights

Highlights

- Volume growth and flat organic Q2 sales.¹ Strong EBIT growth led by productivity, FX and one-time insurance income
- Health & Wellness – EBIT growth led by productivity, FX and mix, despite sales decline due to discontinuation of 3rd party products distribution
- Fun and Indulgence (Snacks and Confectionery) – strong EBIT led by continued business turnaround and one-time insurance income
- Coffee Israel – CTG exit impacted sales but higher profitability due to FX, productivity and mix

Next Steps

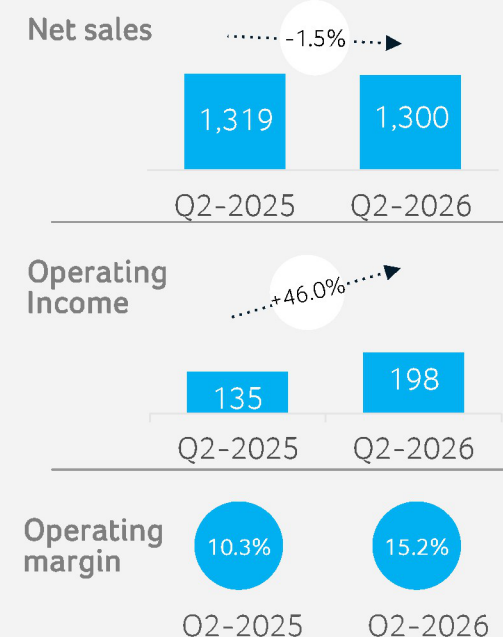
- Focus on plant-based innovation leveraging new Shaked factory, and next wave of productivity journey



Q2-26 Performance by division (Non-GAAP, NIS m)

	Health & Wellness	Fun & Indulgence	Coffee Israel
Sales	804	306	190
vs Q2-2025	806	301	212
EBIT	117	52	29
vs Q2-2025	113	1	21
%EBIT	14.6%	16.7%	15.4%
vs Q2-2025	14.0%	0.5%	10.1%

Strauss Israel Q2-2026 performance (Non-GAAP NIS m)



¹ Excluding CTG (Coffee-To-Go retail chain, divested as of June 2025) and discontinued 3rd party distribution activity.

Israel Core Brands

In Q2-2026 we continued to expand our core brands with a lineup of new product launches



Israel Brands survey 2026

9 brands among the top 100 brands in Israel



Coffee International Highlights

Highlights

- Lower LFL sales driven by passthrough of lower green coffee cost in Brazil,¹ partially offset by higher volumes
- Strong EBIT growth and margin improvement, driven by volume growth on lower green coffee cost
- Strengthening position in Brazil¹, Poland, Russia and Ukraine

Next Steps

- *3Corações*¹ – maintain leading market position and expand non-R&G categories in Brazil
- Yoki acquisition² – expect closing in H2-2026 and move to integrate Yoki with *3Corações*
- CEE³ – grow through market share and volume, expand to additional coffee categories

3Corações (Brazil) Q2-2026 Performance (Non-GAAP, 50%, NIS m)

Sales
vs
Q2-2025

945

1,112

EBIT
vs
Q2-2025

108

86

EBIT
margin
vs
Q2-2025

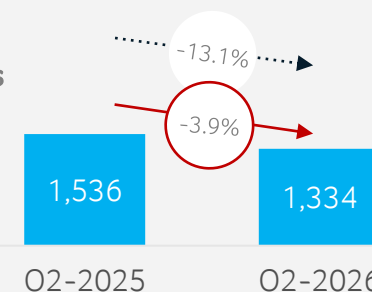
11.4%

7.7%

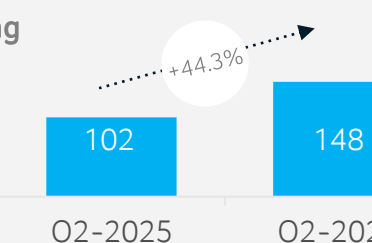


Coffee International Q2-2026 performance (Non-GAAP, NIS m)

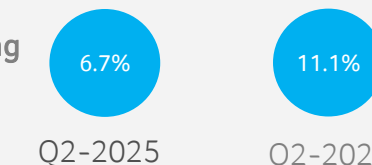
Net sales



Operating
Income



Operating
margin



= growth excl. FX

¹ Through *3Corações* – a joint venture in Brazil jointly held by Strauss Coffee B.V. (50%) and São Miguel Group (50%).

² Announced March 17, 2026, closing expected by the end of 2026 subject to the satisfaction of conditions precedent.

³ CEE – Central and Eastern Europe includes activities in Poland, Romania, Ukraine and Russia.

Strauss Water Highlights

Highlights

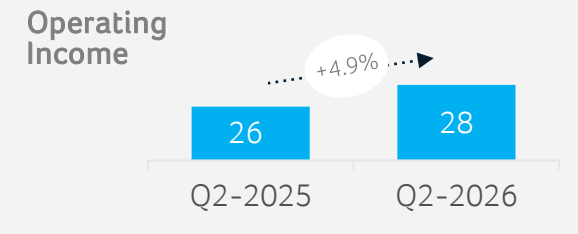
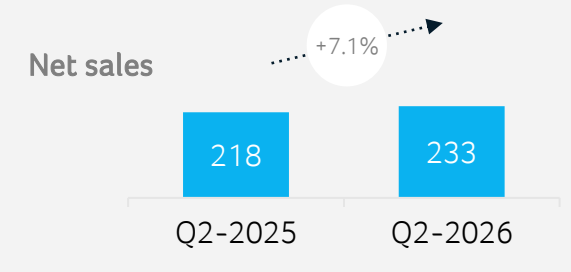
- Sales growth supported by higher install base in Israel and UK and sales recovery post Q1 war impact
- Improved EBIT mainly due to higher sales and operational productivity
- China sales growth (in local currency) helped maintain market leadership supported by mix and increased marketing efforts

Next Steps

- Continued focus on increasing new product share of total sales
- New HSW facility in China on track to commence production in H2-2026 and support capacity and growth



Strauss Water Q2-2026 performance (Non-GAAP, NIS m)





Our Strategy – Double Down On The Core

**STRONGER
HOME BASE**



**BRAZIL COFFEE
& BEYOND**



**INTERNATIONAL
WATER PLAYER**



FUTURE READY & RESILIENT

Productivity Journey



KEY INITIATIVES



**STRATEGIC
PROCUREMENT**



**REVENUE GROWTH
MANAGEMENT &
MARKETING ROI**



**OPERATIONAL
EXCELLENCE**



**CAPABILITY
BUILDING AND
MINDSET**

ON TRACK TO ACHIEVING NIS 300-400M IN RUN RATE SAVINGS BY 2026



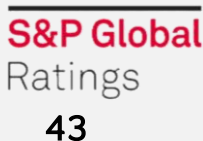
Top-line Growth Playbook	5% CAGR 2024-2026
Expanding Margins	10%-12% EBIT margin in 2026
Enhancing Cost Structure Productivity	300-400m NIS by 2026
Investing In The Future	CAPEX to reach 5%-7% of sales 2024-2026
Focusing on the Core	85% of total sales in 2026

REMINDER OF LONG TERM TARGETS

as published in March 2024

ESG Highlights

ESG Rankings



2025 ESG Highlights

Reported Group-wide **Scope 3 emissions**¹ and initial **climate risk mapping**

48% women in management positions*

95% waste diverted from landfill

New plant-based facility meeting **LEED Gold standards**

81% local suppliers

67% women on the Board

¹excluding JV in Brazil

BDI survey (2026)

Top Israeli companies in food, beverages & consumer goods

Results

Holding our **#1** position in food & beverages



Climbing **5** places to **#16** on the Best Places to Work list overall

Rank	Company	BDI Top 100
01	Strauss	16 ↑ (+5)
02	Tnuva	36 ↑ (+1)
03	Soda Stream	43 ↑ (+4)
04	Osem	67 ↓ (-4)
05	CBC	-
06	Unilever	-
07	Tempo	-

The "BDI Top 100" column shows each company's position in the overall ranking of the best companies to work for (with YoY change in brackets). Companies ranked 5–7 in our sector did not make the Top 100 list at all. www.bdi.co.il



LTM KPIs and beyond ...

NIS m; Non-GAAP

Sales 12,312	EBITDA 1,726 14.0% margin
LTM as of June 2026 ¹	
EBIT 1,301 10.6% margin	Net Income to Shareholders 701 5.7% margin
Sales 12,507	EBITDA 1,480 11.8% margin
FY-2025	
EBIT 1,066 8.5% margin	Net Income to Shareholders 496 4.0% margin

What's next?

Group strategy 2027-2030 in line with the Visionary Goals

AI & Digital transformation initiatives underway

Next productivity journey

Focus on financial discipline, cost efficiency and cash conversion

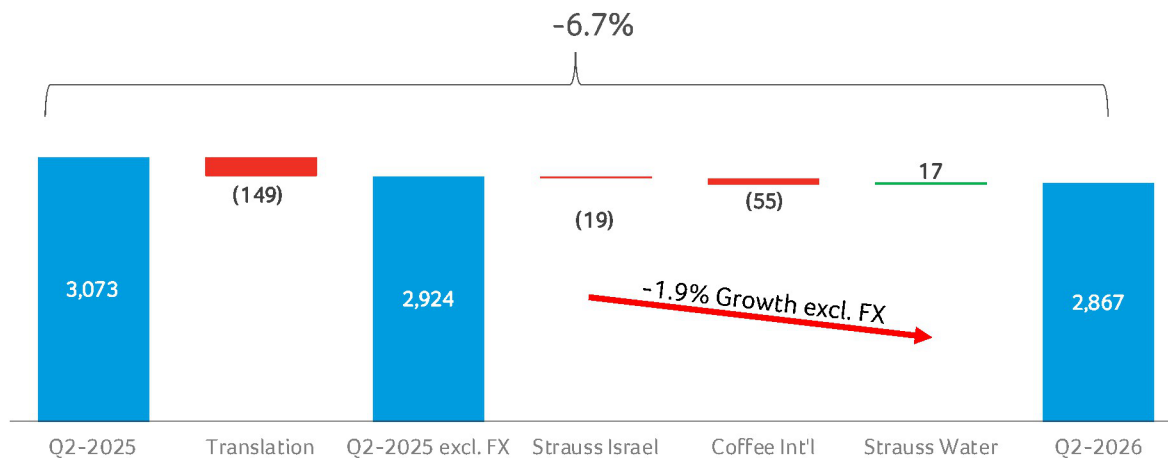


Financial Results



Strauss Group & Segment Sales Q2-2026 | NIS m; Non-GAAP

Strauss Group Q2 Sales Bridge:



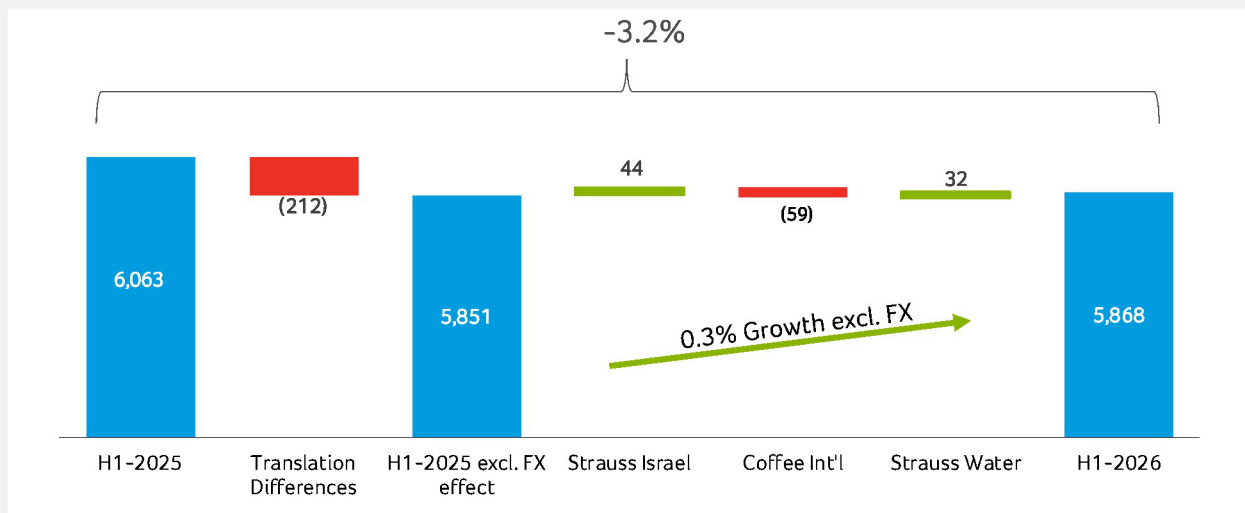
- **Strauss Israel** – sales decline impacted mainly by CTG divestment
- **Coffee International** – Sales decline mainly due to FX¹ translation impact and lower pricing following decline in green coffee cost, partially offset by volume growth
- **Strauss Water** – Install base growth in Israel and sales mix
- **FX** – Stronger shekel y-o-y impacted foreign operating activities

% of Group Sales	Q2-2026 Segment Sales (NIS m)		Q2-2026 Change	
45%	1,300	Strauss Israel	-1.5%	
47%	1,334	Coffee Int'l	-3.9%	-13.1%
8%	233	Water	8.3%	7.1%
100%	2,867	Group Sales	-1.9%	-6.7%

■ % change w/o FX
 ■ % change

Strauss Group & Segment Sales H1-2026 | NIS m; Non-GAAP

Strauss Group H1 Sales Bridge:



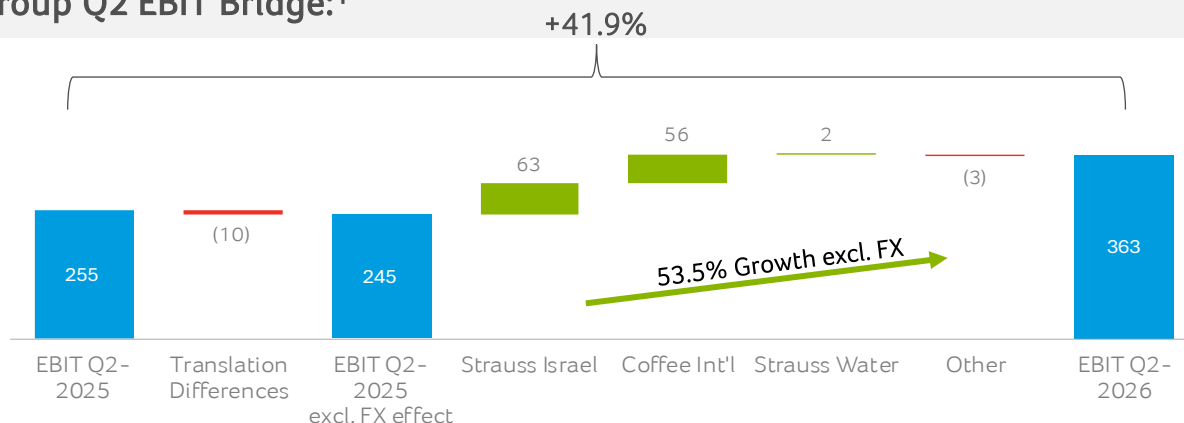
- **Strauss Israel** – Sales growth driven by volume and pricing in 2025, despite CTG divestment
- **Coffee International** – Sales impacted by declining selling prices following decline in green coffee cost and FX translation effect
- **Strauss Water** – Install base growth in Israel, higher UK sales and enhanced sales mix
- **FX** – Stronger shekel y-o-y impacted foreign operating activities

% of Group Sales	H1-2026 Segment Sales (NIS m)	H1-2026 Change	
47%	2,759	Strauss Israel	1.6%
45%	2,656	Coffee Int'l	-2.2% -9.1%
8%	453	Water	7.6% 6.8%
100%	5,868	Group Sales	-3.2% 0.3%

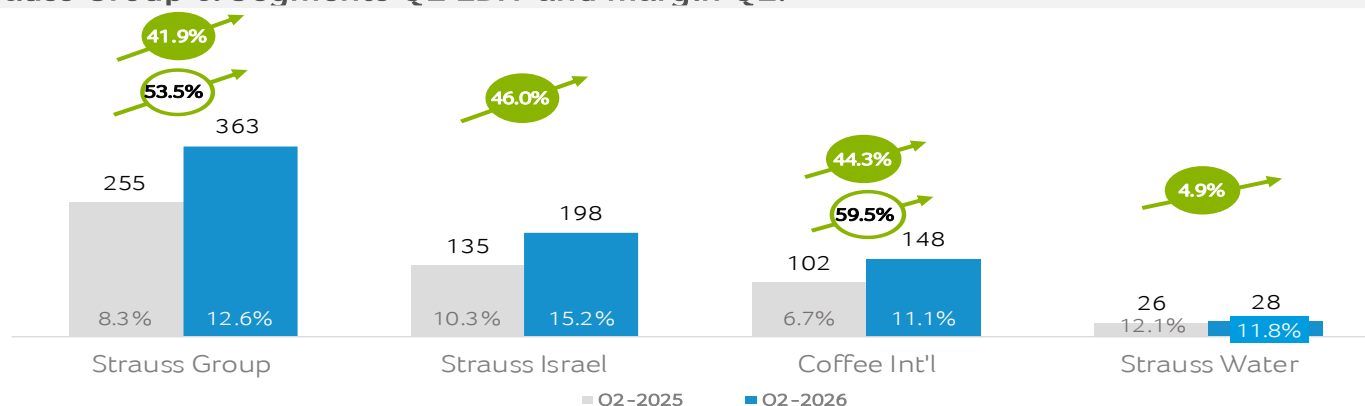
■ % change w/o FX
 ■ % change

Strauss Group EBIT Q2-2026 | NIS m; Non-GAAP

Strauss Group Q2 EBIT Bridge:¹



Strauss Group & Segments Q2 EBIT and margin Q2:

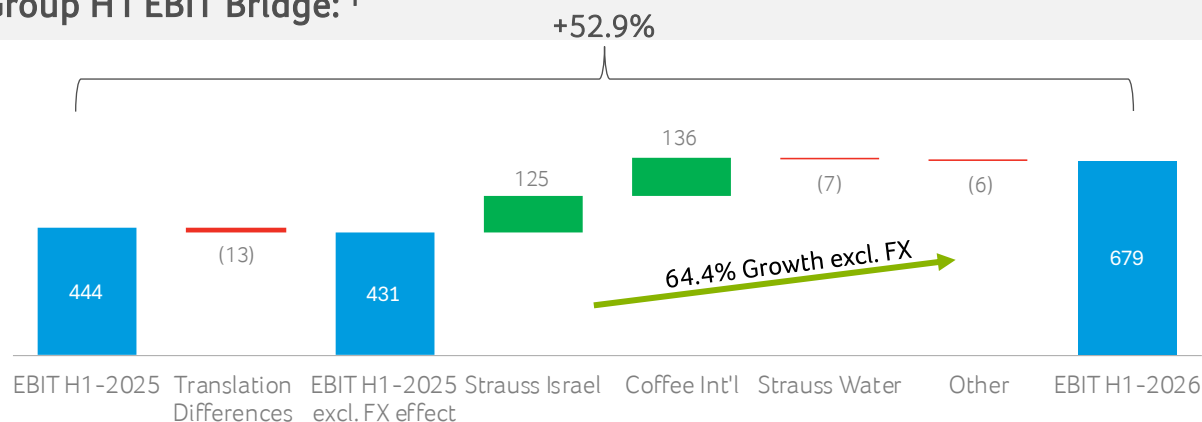


- **Strauss Israel** – Higher EBIT supported by stronger shekel and productivity gains as well as one-time insurance income
- **Coffee International** – Strong profitability following lower green coffee costs, partially offset by higher S&M expenses
- **Strauss Water** – EBIT recovered following war impact in Q1-26 and solid Israel contribution, partially offset by lower HSW equity gains

= growth excl. FX

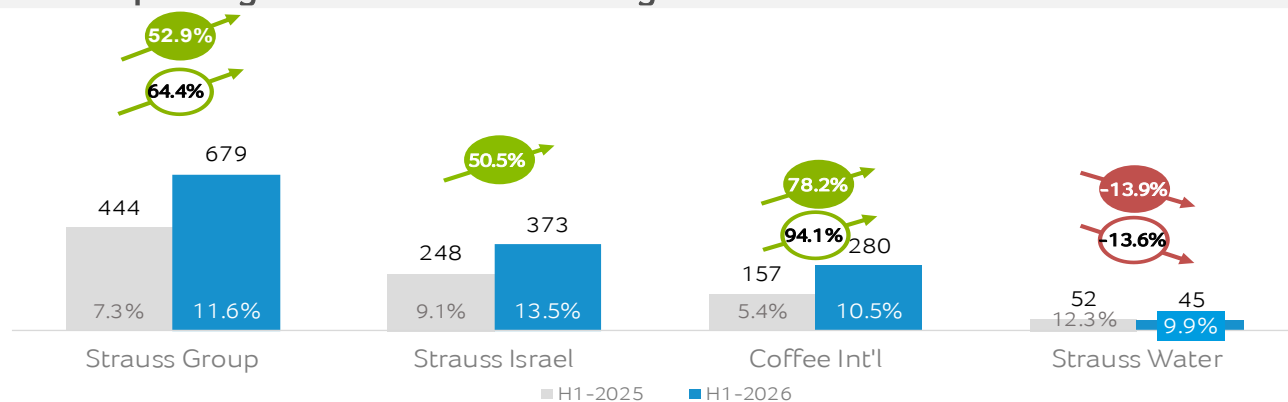
Strauss Group EBIT H1-2026 | NIS m; Non-GAAP

Strauss Group H1 EBIT Bridge: ¹



- **Strauss Israel** – EBIT increase led by sales growth, stronger shekel and productivity gains. Additionally, cocoa derivative loss in H1-25 and one-time insurance income in Q2-26
- **Coffee International** – Strong EBIT growth led by lower green coffee cost, partially offset by higher S&M expense
- **Strauss Water** – lower EBIT reflects war impact in Israel during Q1-2026 and lower HSW equity gains

Strauss Group & Segments H1 EBIT and margin H1:

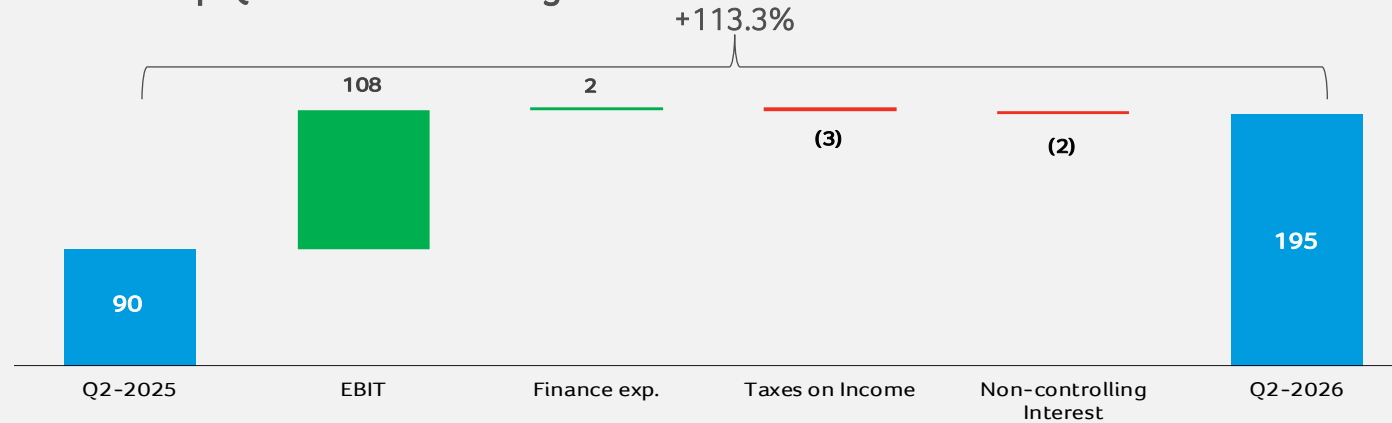


= growth excl. FX

Strauss Group Q2-2026 & H1-2026 Net Income¹

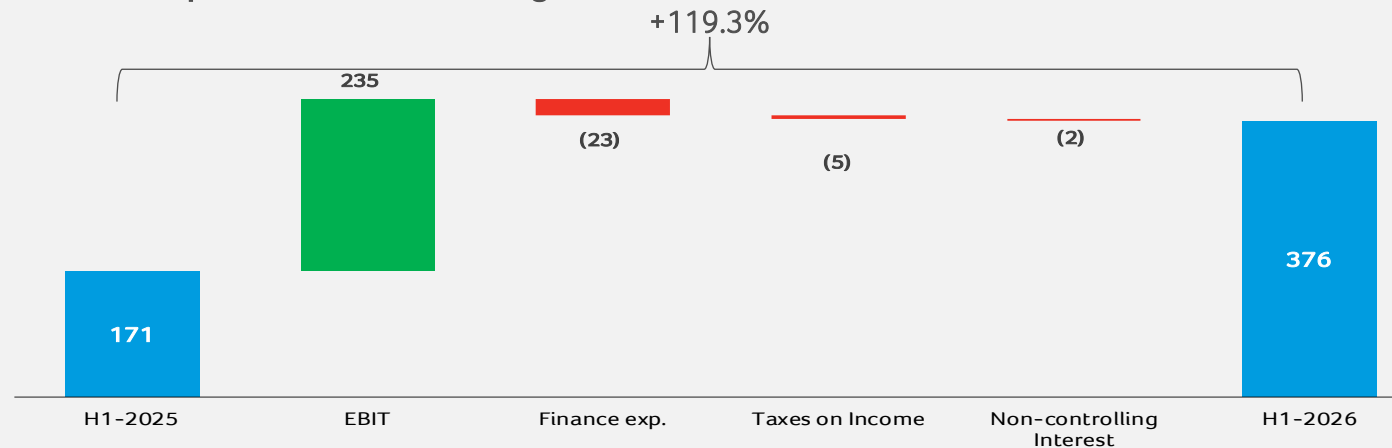
NIS m; Non-GAAP

Strauss Group Q2 Net Income bridge:



- Strong Net Income growth driven by substantial EBIT increase, partially offset in H1 by higher finance and tax expenses

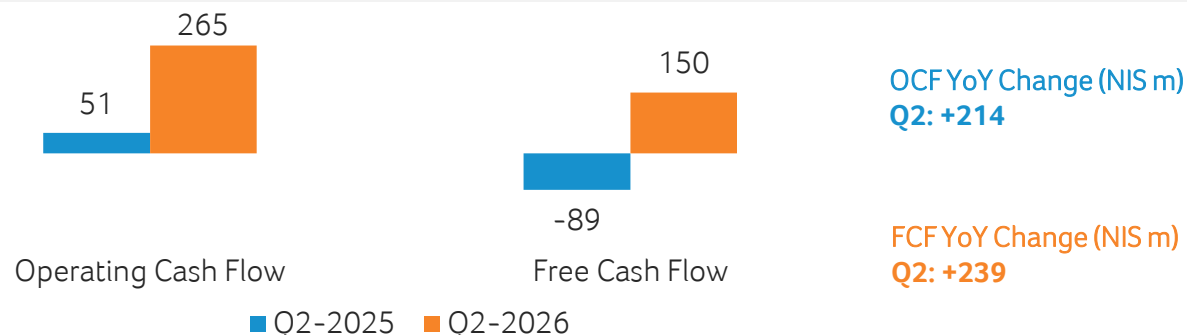
Strauss Group H1 Net Income bridge:



Strauss Group Q2 & H1- 2026 - Cash Flow

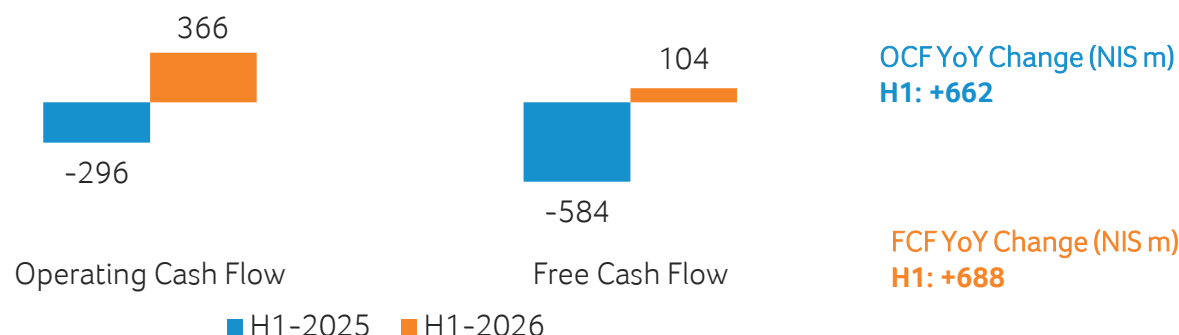
NIS m; Non-GAAP

FCF and OCF Q2:



- FCF improved substantially in Q2, driven by higher EBITDA, lower working capital increase, and lower capex

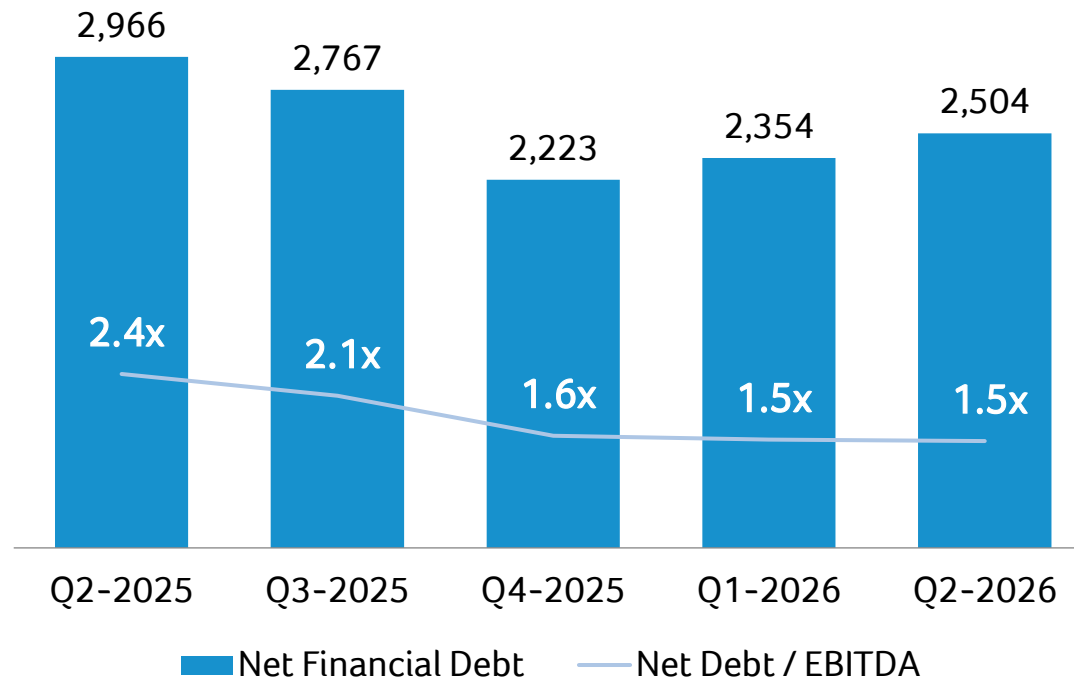
FCF and OCF H1:



- FCF in H1 improved substantially, driven by higher EBITDA, lower working capital, lower financial payments and capex outflow timing

Strauss Group Net Debt and Net Debt /EBITDA

NIS m; Non-GAAP



- Net Debt/EBITDA y-o-y improvement due to robust EBITDA growth and working capital release
- GAAP Net Debt of NIS 2,387m as of June 30th, 2026; Net Debt/EBITDA ratio of 1.6x vs. 2.2x in Q2-2025

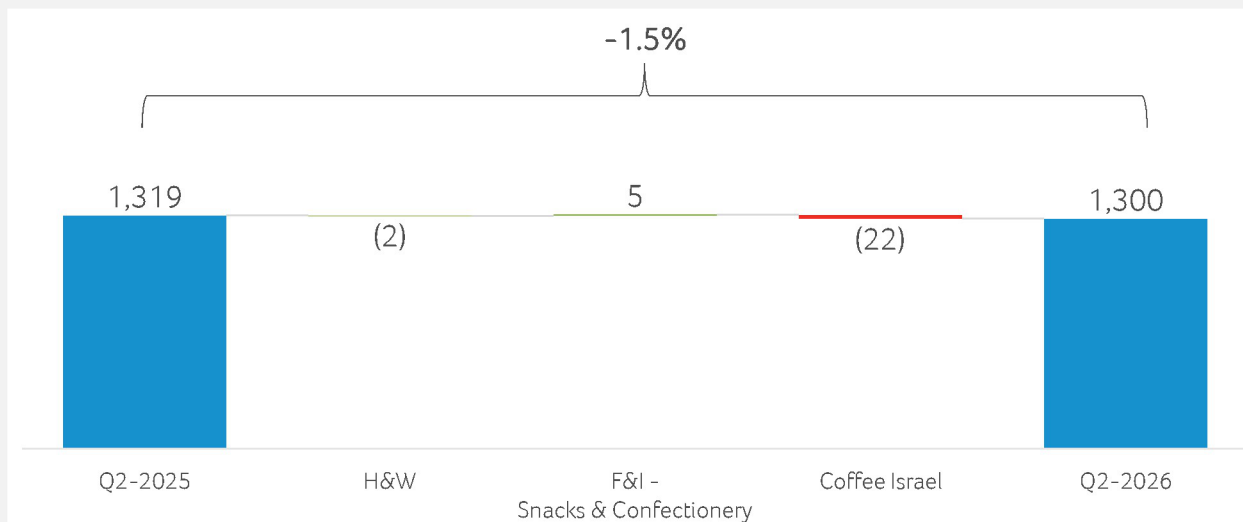


Strauss Israel



Strauss Israel Sales Q2-2026 | NIS m; Non-GAAP

Strauss Israel Q2 Sales bridge:

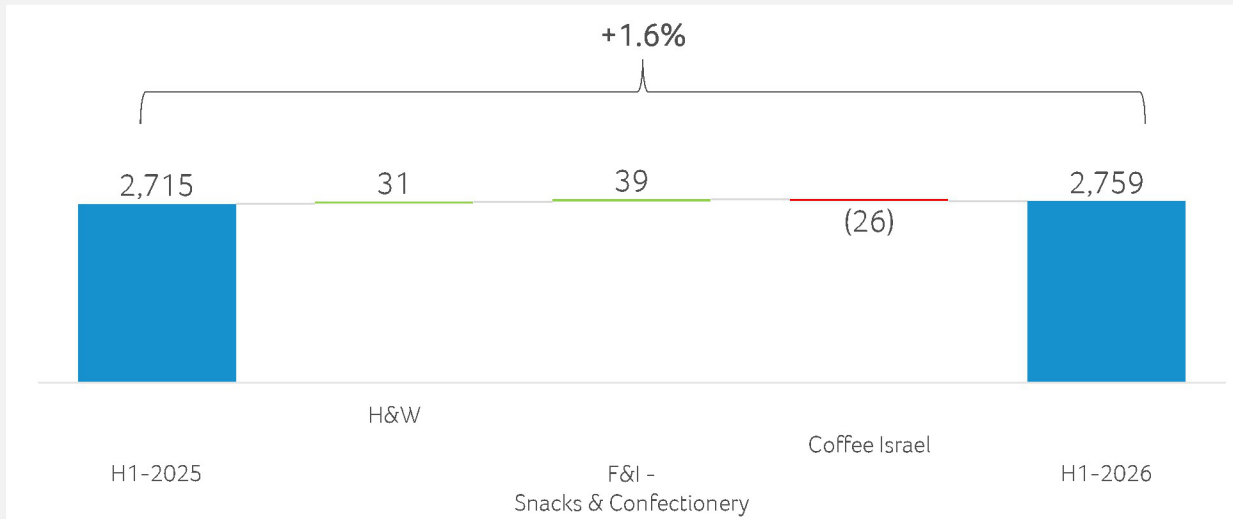


- **H&W¹** – Growth impacted by discontinued certain 3rd party products distribution, partially offset by pricing in 2025
- **F&I¹ (Snacks & Confectionery)** – Growth driven by pricing in 2025, following raw materials cost increase
- **Coffee Israel** – Excluding CTG² divest in Q2-2025, Coffee Israel saw sales decline of 3.1%, among other due to timing of Passover

% of Israel Sales	Q2-2026 Segment Sales (NIS m)	Q2-2026 Change
61%	804	H&W -0.1%
23%	306	F&I 1.8%
16%	190	Coffee Israel -11.1%
100%	1,300	Strauss Israel -1.5%

Strauss Israel Sales H1-2026 | NIS m; Non-GAAP

Strauss Israel H1-2026 Sales bridge:



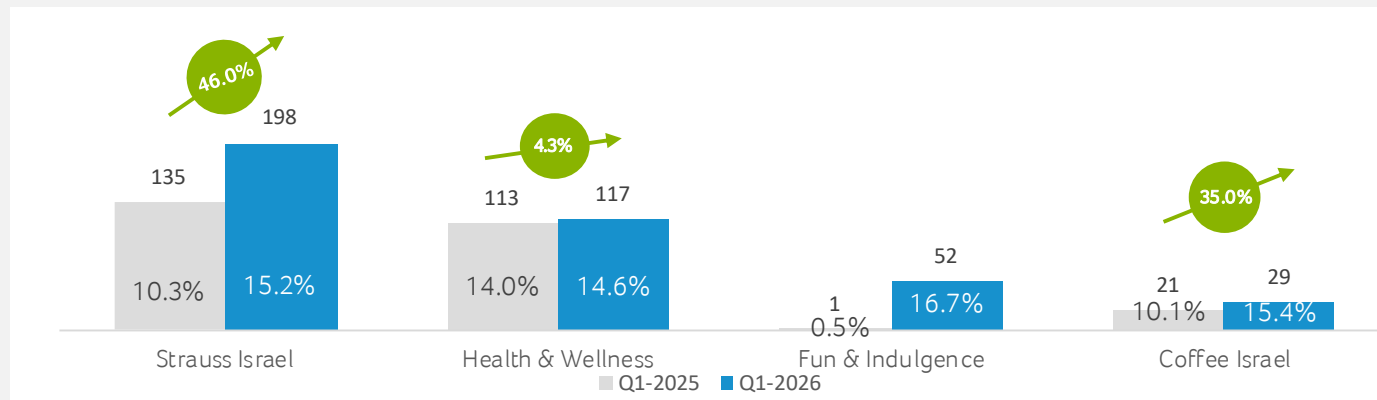
- **H&W¹** – Volume-driven growth and pricing following regulated milk price changes, partially offset by discontinued 3rd party distribution
- **F&I¹ (Snacks & Confectionery)** – Growth driven by pricing in 2025 following raw material cost increase
- **Coffee Israel** – Excluding CTG² divestment, sales grew 3.5% following pricing in H2-2025

% of Israel Sales	H1-2026 Segment Sales (NIS m)		H1-2026 Change
57%	1,579	H&W	2.1%
26%	734	F&I	5.6%
17%	446	Coffee Israel	-5.6%
100%	2,759	Strauss Israel	1.6%

Strauss Israel & Segments EBIT Q2 & H1-2026

NIS m; Non-GAAP

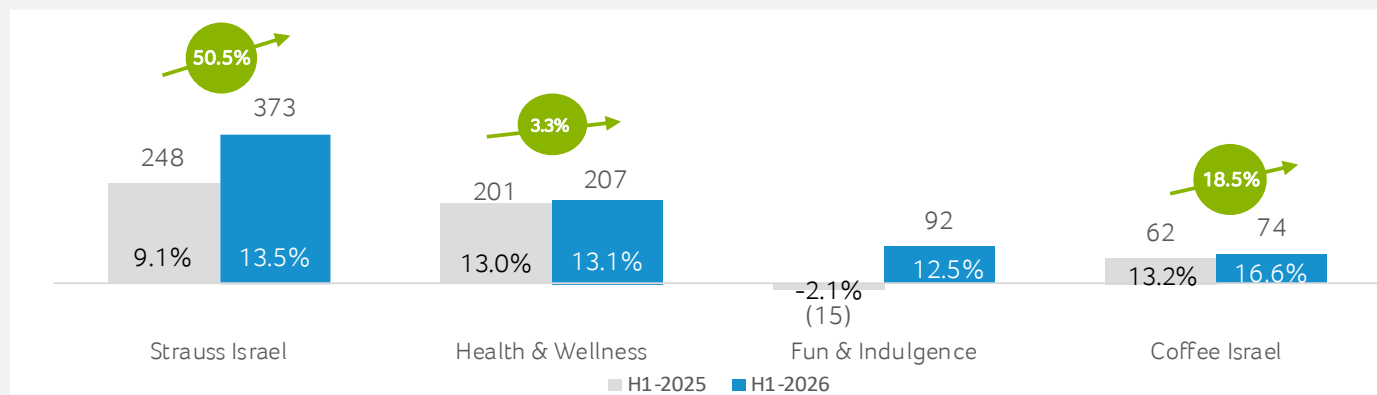
Strauss Israel Q2 EBIT & margins:



- **Health & Wellness** – Higher Q2 and H1 EBIT led by higher sales and productivity.

- **Fun & Indulgence (Snacks & Confectionery)** – Q2 EBIT growth driven by higher gross profit and one-time insurance income of NIS 27 million. H1 EBIT increase also benefited from derivative loss in corresponding period (Q1-2025)¹

Strauss Israel H1 EBIT & margins:



- **Coffee Israel** – Stronger shekel, productivity and mix improvement led to solid EBIT growth

Coffee International

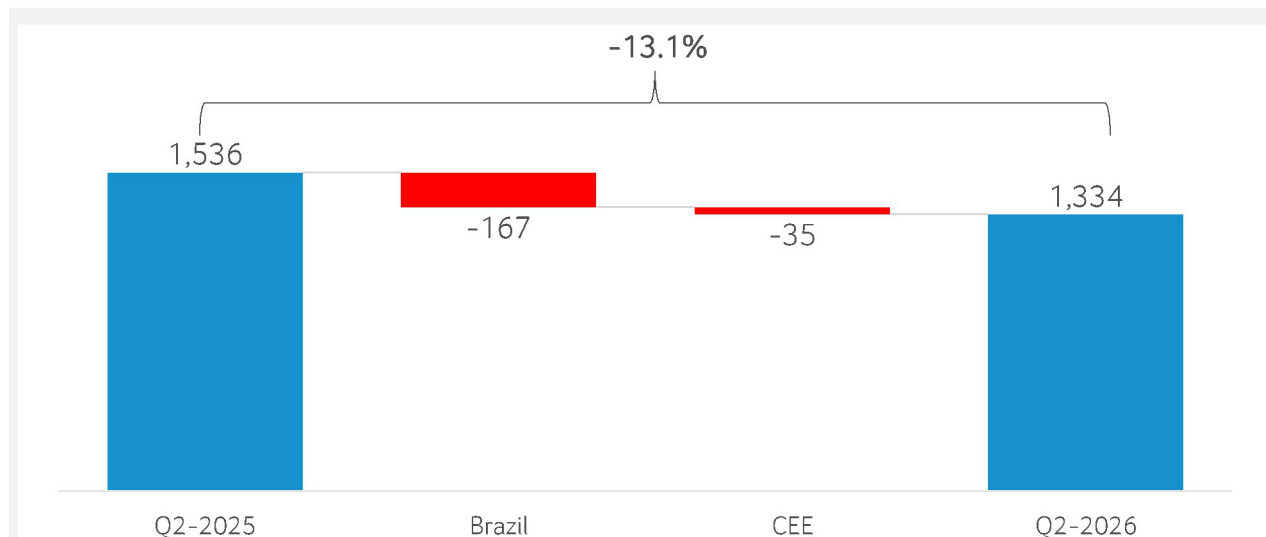


Strauss Coffee International Financial Highlights | NIS m; Non-GAAP

	Q2-2026	Q2-2025	% change	% change w/o FX impact ¹	H1-2026	H1-2025	% change	% change w/o FX impact ¹
Net Sales	1,334	1,536	-13.1%	-3.9%	2,656	2,924	-9.1%	-2.2%
Gross profit	366	298	22.7%		692	531	30.4%	
Gross Margin	27.5%	19.4%			26.0%	18.1%		
EBIT	148	102	44.3%		280	157	78.2%	
EBIT Margin	11.1%	6.7%			10.5%	5.4%		
EBITDA	168	124	34.7%		321	200	60.2%	
EBITDA Margin	12.6%	8.1%			12.1%	6.8%		

Strauss Coffee International Sales Q2-2026 | NIS m; Non-GAAP

Strauss Coffee International Q2-2026 Sales Bridge:



- *3corações*¹ – Sales declined due to stronger NIS vs BRL and lower pricing, partially offset by volume growth
- CEE² – Sales declined by 8.3% mainly due to stronger NIS vs all regions FX. LFL sales grew 6.4%, supported by volume growth in all regions, except Romania

% of Coffee Int'l Sales	Q2-2026 Country Sales (NIS m)		Q2-2026 Change
71%	945	3corações	-8.2% -15.0%
12%	157 ³	Russia	-4.0% 7.4%
10%	132	Poland	-4.6% 12.1%
4%	56	Romania	-7.6% -24.2%
3%	44	Ukraine	-10.2% 15.7%
100%	1,334	Total Coffee Int'l	-3.9% -13.1%

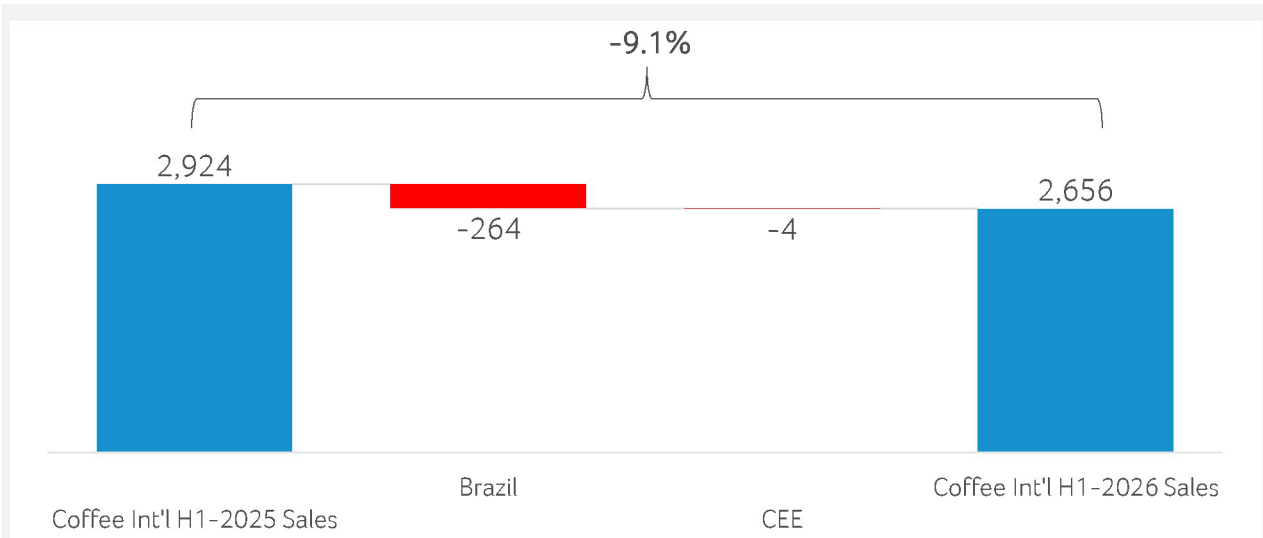
■ % change excl. FX effect ■ % change

¹ *3corações* – *Três Corações* a joint venture in Brazil jointly held by Strauss Coffee B.V. (50%) and São Miguel Group (50%)

² CEE- Central Eastern Europe includes activities in Poland, Romania, Ukraine Russia and NDKW (100% owned coffee manufacturing plant in Germany)

Strauss Coffee International Sales H1-2026 | NIS m; Non-GAAP

Strauss Coffee International H1-2026 Sales Bridge:



- *3corações*¹ – Sales decline due to lower pricing and stronger NIS vs BRL, partially offset by volume growth
- CEE² – Sales decline driven mainly by stronger NIS vs all regions FX. LFL CEE sales growth was driven by volume and pricing

% of Coffee Int'l Sales	H1-2026 Country Sales (NIS m)		H1-2026 Change
70%	1,856	3corações	-7.1% -12.4%
12%	308	Russia	11.4% 4.3%
11%	288	Poland	11.4% 0.2%
4%	117	Romania	-9.7% 3.2%
3%	87	Ukraine	-4.9% 18.4%
100%	2,656	Total Coffee Int'l	-2.2% -9.1%

■ % change excl. FX effect ■ % change

¹ *3corações* – *Três Corações* a joint venture in Brazil jointly held by Strauss Coffee B.V. (50%) and São Miguel Group (50%).

² CEE- Central Eastern Europe includes activities in Poland, Romania, Ukraine Russia and NDKW (100% owned coffee manufacturing plant in Germany).

Três Corações Alimentos S.A. | GAAP 100%; BRL m

	Q2-2026	Q2-2025	% change	H1-2026	H1-2025	% change
Net Sales	3,247	3,537	-8.2%	6,338	6,818	-7.0%
Gross profit	895	701	27.7%	1,640	1,194	37.5%
Gross Margin	27.5%	19.8%		25.9%	17.5%	
EBIT	378	280	35.0%	686	376	82.6%
EBIT Margin	11.6%	7.9%		10.8%	5.5%	

- Net sales decline reflected passthrough of lower green coffee costs, partially offset by higher volumes
- Lower green coffee costs and sales execution led to higher gross profit while maintaining market leadership
- Record second quarter EBIT following strong gross profit performance, partially offset by higher S&M cost



¹ Três Corações – a joint venture in Brazil jointly held by Strauss Coffee B.V. (50%) and São Miguel Group (50%). Additionally, Strauss Group has a joint holding with São Miguel Group in Três Corações Imóveis, which has a negligible contribution to Strauss Group's consolidated Non-GAAP financial results.

² Source: Três Corações Alimentos S.A. Consolidated Interim Financial Statements as of June 30, 2026.

Strauss Water



Strauss Water Financial Highlights | NIS m; Non-GAAP



	Q2-2026	Q2-2025	% change	H1-2026	H1-2025	% change
Net Sales	233	218	7.1%	453	424	6.8%
Gross profit	120	108	11.7%	226	207	9.1%
Gross Margin	51.6%	49.5%		49.9%	48.9%	
EBIT¹	28	26	4.9%	45	52	-13.9%
EBIT Margin	11.8%	12.1%		9.9%	12.3%	
EBITDA¹	48	43	10.4%	84	85	-0.7%
EBITDA Margin	20.4%	19.8%		18.6%	20.0%	

- Sales growth driven mainly by higher sales in Israel, UK and improved sales mix
- Gross profit increase supported by higher sales, productivity and stronger shekel
- EBIT increase supported by higher gross profit and stronger shekel



Haier Strauss Water¹ Financial Highlights

100%; ¥m; Non-GAAP

	Q2-2026	Q2-2025	% change	H1-2026	H1-2025	% change
Net Sales	490	478	2.6%	988	934	5.8%
Net Income	35	41	-14.3%	91	103	-12.4%
Net Margin	7.1%	8.6%		9.2%	11.0%	



- Continued HSW sales growth, maintained market leadership supported by product launches, despite intense competition
- Lower net income due to increased marketing efforts, and investments in new products

Thank you



For further details please contact:

Avshalom Shimi

Phone: + 972-52-428-3330 | IR@Strauss-Group.com

www.strauss-group.com

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- A vibrant still life photograph showcasing a variety of Israeli sweets and chocolates arranged on a solid purple background. In the center, a white marble platter holds a mix of items: a yellow-wrapped 'Milkmaid' (Milkmaid) chocolate bar, a red-wrapped 'Lad's' (Lad's) chocolate bar, a white-wrapped 'Lad's' (Lad's) chocolate bar, several round chocolate truffles, and some rectangular biscuits. To the left, a yellow pedestal dish is filled with square, layered biscuits. Above it, a green scalloped-edge plate holds a green-wrapped 'Milkmaid' (Milkmaid) chocolate bar. A clear, textured glass of water sits next to the green plate. In the bottom left, a white plate with a gold spoon holds a single chocolate-covered wafer, with a red and white checkered cloth partially visible. To the right, a white scalloped-edge plate holds several white chocolate-covered sticks. Scattered around the central platter and other dishes are various pieces of chocolate, including dark and white chocolate squares and bars, and more biscuits. The lighting is bright and even, highlighting the textures and colors of the sweets.

GAAP to Non-GAAP Reconciliation Items

- Adjustments for IFRS 11 – transition from the equity method in the financial accounting (GAAP) reports to the proportionate consolidation method (according to the segmental information based on the Group's internal management reports). Strauss Group has a number of jointly controlled companies: the Três Corações joint venture (*3corações*) - Brazil (a company jointly held by Strauss Group (50%) and by the São Miguel Group (50%) in Brazil), Strauss Frito-Lay Ltd. (a 50%/50% JV with PepsiCo Frito-Lay in Israel).
- Mark-to-market at end-of-period of open positions in the Group in respect of financial derivatives used to hedge commodity prices and all adjustments necessary to delay recognition of most of the gains or losses arising from commodity derivatives until the date when the inventory is sold to outside parties and/or the financial derivative is exercised
- Additional adjustments for the management (non-GAAP) reports (share-based payment, valuation of hedging transactions, certain other expenses/income net and taxes referring to those adjustments)

Q2 & H1-2026 GAAP and Non-GAAP | NIS m

	GAAP			Non-GAAP			GAAP			Non-GAAP		
	Q2-2026	Q2-2025	Change	Q2-2026	Q2-2025	Change	H1-2026	H1-2025	Change	H1-2026	H1-2025	Change
Sales	1,843	1,875	-32	2,867	3,073	-206	3,829	3,762	67	5,868	6,063	-195
Gross Profit	726	583	143	986	868	118	1,377	1,195	182	1,943	1,649	294
<i>Gross Margin</i>	<i>39.4%</i>	<i>31.1%</i>	<i>8.3ppt</i>	<i>34.4%</i>	<i>28.3%</i>	<i>6.1ppt</i>	<i>36.0%</i>	<i>31.8%</i>	<i>4.2ppt</i>	<i>33.1%</i>	<i>27.2%</i>	<i>5.9ppt</i>
Operating Profit	366	188	178	363	255	108	611	369	242	679	444	235
<i>EBIT Margin</i>	<i>19.8%</i>	<i>10.0%</i>	<i>9.8ppt</i>	<i>12.6%</i>	<i>8.3%</i>	<i>4.3ppt</i>	<i>16.0%</i>	<i>9.8%</i>	<i>6.2ppt</i>	<i>11.6%</i>	<i>7.3%</i>	<i>4.2ppt</i>
Net Profit to Shareholders	213	64	149	195	90	105	359	150	209	376	171	205
<i>Net Margin</i>	<i>11.5%</i>	<i>3.4%</i>	<i>8.1ppt</i>	<i>6.8%</i>	<i>3.0%</i>	<i>3.8ppt</i>	<i>9.4%</i>	<i>4.0%</i>	<i>5.4ppt</i>	<i>6.4%</i>	<i>2.8%</i>	<i>3.6ppt</i>
Change in WC	-172	-132	-40	-156	-194	38	-276	-445	169	-431	-811	380
Operating Cash Flow	146	20	126	265	51	214	303	-73	376	366	-296	662
CAPEX, net	-98	-122	24	-115	-140	25	-230	-254	24	-262	-288	26
FCF	48	-102	150	150	-89	239	73	-327	400	104	-584	688
Net Debt	2,387	2,383	4	2,504	2,966	-462	2,387	2,383	4	2,504	2,966	-462

Currencies

Currencies vs. NIS

Average currencies prices for the period

Currency vs. NIS	Q2-2026	Q2-2025	Change vs. LY	YTD-Jun 2026	YTD-Jun 2025	Change vs. LY
USD	2.96	3.58	-17.3%	3.04	3.60	-15.4%
EUR	3.44	4.07	-15.3%	3.55	3.93	-9.8%
GBP	3.97	4.79	-17.0%	4.09	4.67	-12.3%
PLN	0.81	0.95	-15.1%	0.84	0.93	-9.9%
RON	0.66	0.81	-17.9%	0.69	0.79	-12.1%
RUB	0.04	0.04	-10.5%	0.04	0.04	-4.4%
BRL	0.59	0.63	-7.5%	0.59	0.62	-5.6%
UAH	0.07	0.09	-22.5%	0.07	0.09	-19.6%
CNY	0.43	0.49	-12.2%	0.44	0.50	-10.7%

Currencies vs. USD

Average currencies prices for the period

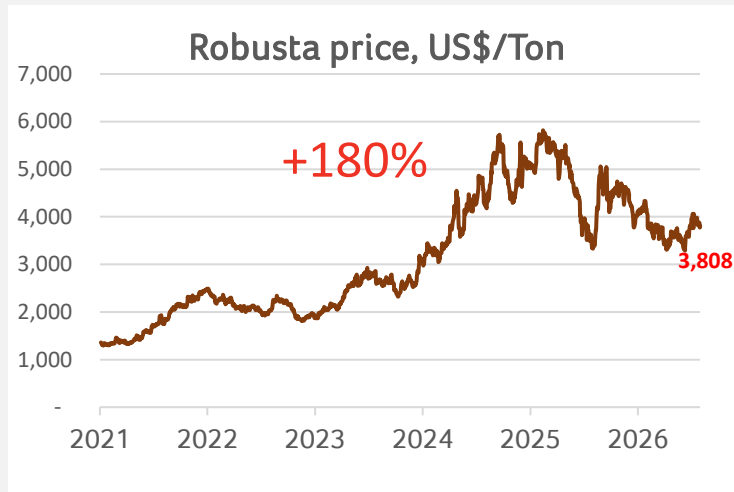
Currency vs. USD	Q2-2026	Q2-2025	Change vs. LY	YTD-Jun 2026	YTD-Jun 2025	Change vs. LY
NIS	0.34	0.28	21.0%	0.33	0.28	18.3%
EUR	1.16	1.13	2.4%	1.17	1.09	6.7%
GBP	1.34	1.34	0.4%	1.34	1.30	3.6%
PLN	0.27	0.27	2.7%	0.27	0.26	6.5%
RON	0.22	0.23	-0.7%	0.23	0.22	3.9%
RUB	0.01	0.01	8.3%	0.01	0.01	13.1%
BRL	0.20	0.18	11.9%	0.19	0.17	11.6%
UAH	0.02	0.02	-6.2%	0.02	0.02	-5.0%
CNY	0.15	0.14	6.3%	0.15	0.14	5.6%

Raw Materials Market Prices¹

Category	Q2-2025 average	Q2-2026 average	Change %	H1-2025 average	H1-2026 average	Change %
Arabica	364 c/lbs	284 c/lbs	-22%	370 c/lbs	301 c/lbs	-19%
Robusta	4,768 \$/T	3,550 \$/T	-26%	5,107 \$/T	3,714 \$/T	-27%
Sugar	493 \$/T	438\$/T	-11%	509 \$/T	429\$/T	-16%
Cocoa	6,490 GBP/T	2,938 GBP/T	-55%	7,104 GBP/T	2,882 GBP/T	-59%
Sesame	1,569 \$/T	1,320 \$/T	-16%	1,320 \$/T	1,285 \$/T	-3%
Milk (Israel)	2.47 ILS/L	2.46 ILS/L	-0.6%	2.44 ILS/L	2.47 ILS/L	1.2%

Commodities Price Development 2021-2026

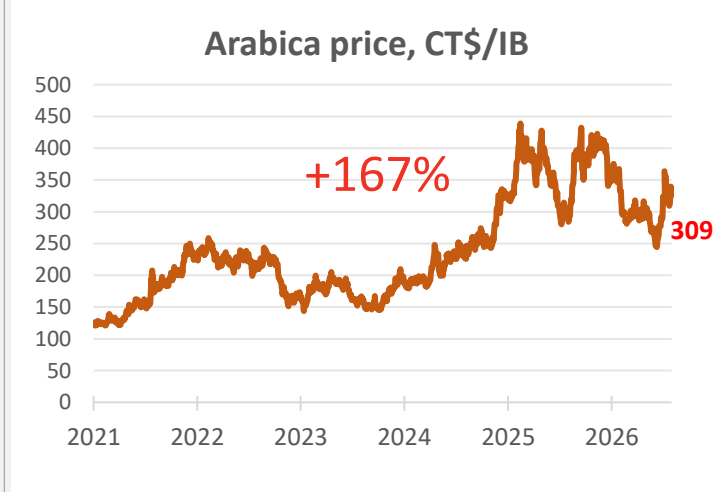
ROBUSTA



-26%

Avg. Q2-26 vs. Q2-25

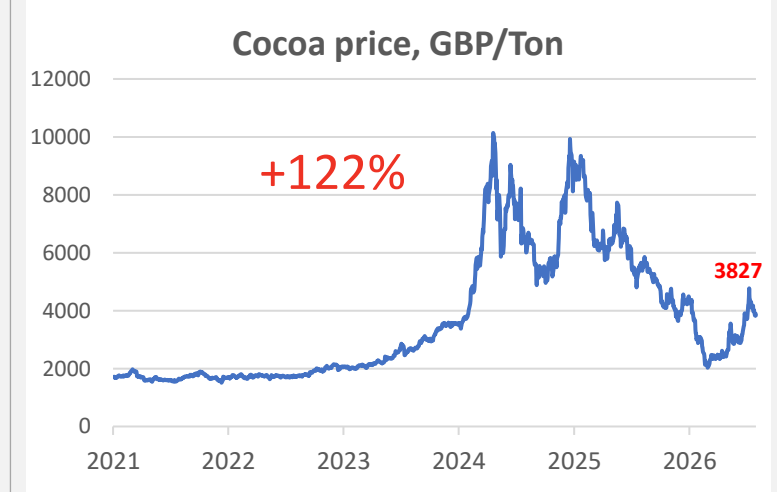
ARABICA



-22%

Avg. Q2-26 vs. Q2-25

COCOA



-55%

Avg. Q2-26 vs. Q2-25